

BUDGET & SPENDING REPORT - SELECT COMMITTEE MONITORING

Committee name	Corporate Resources and Infrastructure Select Committee
Corporate Director(s) responsible	Steve Muldoon – Corporate Director of Finance Matthew Wallbridge – Chief Operating Officer Daniel Kennedy – Corporate Director of Residents Services
Papers with report	N/A
Ward	All

RECOMMENDATION

That the Committee:

1. Note the budget monitoring position as at October 2025 (Month 7) for the Council.
2. Note the budget monitoring position as at October 2025 (Month 7) for the services within the remit of the Corporate Resources and Infrastructure Select Committee.

HEADLINES

3. This monitoring report provides an update on the Month 7 budget monitoring position for the Council and an update on the Month 7 budget monitoring position for the services relevant to the Select Committee. Corporate Directors, supported by their Head of Finance, will attend the meeting to provide further details and clarifications.

4. 2025/26 MONTH 7 BUDGET MONITORING POSITION (COUNCIL)

5. As at Month 7, the Council is forecasting a net overspend of £36.0m on its core operating activities. This includes overspends of £26.8m across Service Operating Budgets, a £4.2m pressure against the budgeted use of reserves and a £6.5m pressure across centralised and Corporate Budgets including Corporate Funding. These pressures are partially mitigated by £1.5m of interventions, which are expected to deliver savings aligned with spend control measures, increased grant and other income and other mitigations. These interventions have been reduced by £0.5m due to the benefit of improvements in outturn forecasts now being reflected within Service Operating Budgets.
6. The service operating budget pressure of £26.8m, represents a £0.3m favourable movement from Month 6. The pressure against Service Operating Budgets is largely being driven by four pressure areas:
 - c£15.9m relating to further demand pressures above the budget position presented to February Cabinet and Council, with £3.0m being driven by Adult Social Care demand, £6.5m from homelessness support, £7.0m within Children's Social Care, offset by a £0.6m reduction in the waste services forecast.
 - c£8.0m relates to a shortfall against the savings budgeted in 2025/26 and the £38.8m target to be delivered this year (with a further £7.1m included in unallocated savings budgets), representing 39% slippage.

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- c£2.2m from the General Fund share of Treasury activities and the interest costs arising from the increase in borrowing resulting from the forecast
- Lastly, c£0.7m net overspend relating to a number of other smaller updates, with a shortfall against the capital receipts target leading to some transformation activity now being funded from revenue, alongside further pressures from the use of agency staff, offset by underspends across SEND Transport of c£1.6m and staffing within Adult & Children's Social Care & Health (c£1.5m) and other minor movements.

Table 1 – General Fund Overview

Service	Approved Budget £m	Forecast Outturn £m	Variance £m	Forecast Variance Prior Month £m	Change in Variance £m
Service Operating Budgets	272.0	298.8	26.8	27.1	(0.3)
Development & Risk Contingency	1.9	0.0	(1.9)	(1.7)	(0.2)
Unallocated Budget Items: Pay Award Inflation	0.0	0.0	0.0	0.0	0.0
Unallocated Budget Items: Unallocated Savings	(7.1)	0.0	7.1	7.1	0.0
Budgeted Use of Reserves	(4.2)	0.0	4.2	4.2	0.0
Total Net Expenditure	262.6	298.8	36.2	36.7	(0.5)
Corporate Funding	(262.6)	(261.3)	1.3	1.3	0.0
Subtotal	0.0	37.5	37.5	38.0	(0.5)
Interventions	0.0	(1.5)	(1.5)	(2.0)	0.5
Net Total	0.0	36.0	36.0	36.0	0.0

Opening General Reserve		1.5	1.5	0.0
Less: Underlying Variance		(36.0)	(36.0)	0.0
Closing General Reserve		(34.5)	(34.5)	0.0

Opening Controllable Earmarked Reserves		5.2	5.2	0.0
Use of Controllable Earmarked Reserves		(2.0)	(2.0)	0.0
Closing Controllable Earmarked Reserves		3.2	3.2	0.0

7. SAVINGS (COUNCIL)

- The savings requirement set for 2025/26 was £34.0m as set out in the Council's budget strategy. This position has been supplemented by a further £4.8m of savings carried forward from 2024/25 as set out in the outturn report presented to July Cabinet, resulting in an overall programme of £38.8m savings being targeted in year:

Table 2 – Savings Tracker

Directorate	Blue Banked £m	Green Delivery in progress £m	Amber I Initial stages of delivery £m	Amber II Potential problems in delivery £m	Red Serious problems in delivery £m	Savings to be Written Out £m	Total £m
Finance	(0.8)	0.0	0.0	0.0	(0.2)	(0.1)	(1.1)
Adult Services & Health	(3.2)	(0.7)	(0.6)	(0.1)	(2.0)	(1.7)	(8.3)
Children & Young People's Services	(3.0)	(1.2)	0.0	(0.3)	0.0	0.0	(4.5)
Resident Services: Place	(2.6)	(1.5)	0.0	(0.6)	(0.9)	(1.1)	(6.7)
Resident Services: Homes & Communities	(1.6)	(1.1)	(2.9)	0.0	(1.1)	(0.3)	(7.0)
Corporate Services	(2.8)	(0.3)	0.0	0.0	(0.4)	(0.1)	(3.6)
Chief Executive Office	(0.1)	(0.1)	(0.3)	0.0	0.0	0.0	(0.5)
Cross-Cutting	0.0	0.0	0.0	0.0	0.0	(7.1)	(7.1)
Total 2025/26 Savings Programme	(14.1) 35%	(4.9) 13%	(3.8) 10%	(1.0) 3%	(4.6) 12%	(10.4) 27%	(38.8) 100%
Prior Month	(12.9) 33%	(5.7) 15%	(4.3) 11%	(1.7) 4%	(12.3) 32%	(1.9) 5%	(38.8) 100%
Change	(1.2) 2%	0.8 -2%	0.5 -1%	0.7 -1%	7.7 -20%	(8.5) 22%	

9. As of Month 7, £19.0m (48%) of the savings and interventions are being recorded as banked or on track for delivery. A further £4.8m (13%), being tracked above as amber, are in delivery but may not deliver in full this financial year. Of this, £0.5m is currently anticipated to slip but deliver in 2026/27. There are £4.6m (12%) of savings reported as red and having challenges in delivery, with mitigations being sought in-year where feasible. Of these, £4.2m are forecast to slip into 2026/27 but are ultimately expected to be delivered. Thus, a total of £4.7m in savings is forecast to slip into 2026/27 and forms part of the overall forecast overspend. A further £10.4m of savings are considered to be undeliverable and will need to be written out of the Council's budget from 2026/27. Of these, £2.3m relate to the brought forward balance from the prior year while £8.1m of savings budgeted for delivery in 2025/26 can no longer be delivered.

10. Where savings are at risk of not being delivered in full during 2025/26, the associated pressures have been factored into the monitoring position with compensating actions being implemented where possible to offset the impact.

11. RISKS AND MITIGATIONS

12. As part of the Month 7 review, the Council has carried out an analysis of exposure to risks and where further opportunities exist. This review has identified more risks than opportunities, with risks totalling £5.5m against further opportunities of £1.4m. The identified risks include demand exposure from homelessness (£0.6m), adult social care (£1.0m) and Waste Services (£0.3m) with wider corporate risks linked to the delivery of the interventions (£0.5m). The level of risk

has reduced in recent months as demand risks start to come down as we progress through the year. The remaining risks come from a number of smaller updates including funding strategies such as buyers premium and potential environmental costs associated with compliance related activities. It should be noted that risks not able to be quantified include the cost of any redundancies that may arise from any TOM savings implementation (redundancies would precede any savings that ensue), and also the financial impact relating to the amortisation of any EFS that may get agreed in respect of the 2024/25 financial year.

13. Opportunities in this position include £1.4m related to the Council's ability to positively impact the homelessness support pressure through demand and market management, maximising available funding sources, reducing energy costs and potential upsides from fees and charges.
14. Additional details regarding the Council's general fund revenue position are available in the most recent Month 7 budget monitoring report: [06 - REPORT Final Cabinet Report M7 1.pdf](#)

15. 2025/26 MONTH 7 BUDGET MONITORING POSITION (SELECT COMMITTEE PORTFOLIO)

16. Table 3 summarises the Committee's Month 7 budget monitoring position by directorate, showing a projected overspend of £6.3m for the services within the remit of this directorate, which represents a £0.3m favourable movement from Month 6. Finance and Corporate Services has seen a favourable movement of £0.1m collectively, due to compensating movements across services. The Chief Executive's Office has reported a favourable movement of £0.1m following a review of the application of capital receipts for transformation expenditure. Additionally, Place has seen a further favourable movement of £0.1m, primarily due to revised forecasts for key income streams within this Committee's remit. The table also reflects adjustments for Earmarked Reserves, Provisions and Transformation Capitalisation.
17. **Finance** – is reporting a £5.3m overspend, of which £2.3m relates to staffing. This staffing pressure is primarily driven by the use of agency staff to cover vacant posts across the directorate, with agency rates significantly higher than the Council's substantive staffing budgets. Additionally, there is a £2.2m overspend against the Council's Treasury budget, reflecting the adverse financial position of the Council. The Council's cash balance is forecast to reduce throughout the year because of the revenue overspend and the DSG deficit, both of which are contributing to higher finance costs for the Council. The directorate also faces a £1.3m overspend relating to a change in assumptions relating to the use of flexible capital receipts for transformation expenditure and a further £0.3m pressure against the corporate insurance budget, stemming from historical claims settled this financial year. These pressures are being offset predominately by a £0.9m underspend within Corporate Budgets, as the concessionary fares levy was £1.0m lower than London Council's modelling estimated. The directorate continues to closely monitor these variances and implement measures to mitigate financial risks where possible.
18. **Corporate Services** – is reporting a £0.4m overspend, mainly due to a £0.5m shortfall in planned savings within the Resident Hub and Human Resources, with a portion of the savings targets in these areas unlikely to be met this year but expected in future years. Other adverse variances stem from difficulty achieving the managed vacancy factor (MVF) target, which requires holding positions vacant to save costs. However, underspending on staffing and non-staffing budgets across services – by leaving some posts unfilled and reducing discretionary spending wherever possible – is helping offset the MVF shortfall and support the Council's overall financial position.

19. **Chief Executive's Office** – is reporting a £0.1m overspend driven largely by staffing cost pressures within the Legal service.
20. **Place** – is reporting a £0.537m overspend against the specific services within the Place directorate that fall within the remit of this committee. The overspend reflects the £0.729m of in-year undelivered savings currently reported as A2 or Red in Table 5 and as detailed in the savings section of this report. The future deliverability of these savings is being reviewed in line with the current MTFS process. This overspend is offset by reduced expenditure on repairs required to Corporate Properties.
21. Table 4 provides a detailed breakdown of the budget monitoring position by service area and shows forecast changes for Earmarked Reserves, Provisions and Transformation Capitalisation.

22. SAVINGS (SELECT COMMITTEE PORTFOLIO)

23. The savings requirement for 2025/26 relating to the services overseen by this Committee is £7.0m, as outlined in the Council's budget strategy and detailed in Table 5 of this report, which provides a breakdown of the savings position by directorate. Table 5 additionally presents the savings slippage incorporated into the forecast position.
24. Of the savings identified within the **Corporate Resources and Infrastructure** select committee, £5.2m (74%) are classified as banked or on track, £0.3m (4%) are marked as amber posing a small risk of non-delivery and £0.5m (8%) are reported as red and having challenges in delivery, with mitigations being sought in-year where feasible. A further £1.0m (14%) of savings are considered to be undeliverable and will need to be written out of the Council's budget from 2026/27.
25. **Finance** is on target to achieve £0.9m (70%) of the planned savings. £0.2m (19%) are classified as red due to delivery challenges this year; however, these savings are anticipated to be fully delivered in future years. An additional £0.1m (11%) of savings are considered undeliverable and will require removal from the Council's budget from 2026/27. Of the £0.2m Future of Financial Systems saving, £0.1m is planned to be delivered in future years but is dependent on a review of council system licenses with the remainder of this saving considered undeliverable and proposed to be written out of the Council's budget from 2026/27. The additional MVF target of £0.1m will not be achieved this year because of the finance staffing overspend position but is expected to be achieved in future years as permanent staff are recruited to vacant posts within the directorate.
26. Of the £3.5m savings in **Corporate Services**, 87% (£3.0m) are banked or on track, 10% (£0.4m) face potential delivery issues and 3% (£0.1m) are not achievable and will need to be written out of the Council's budget from 2026/27. The anticipated shortfall of £0.3m in meeting the Resident Hub savings target is attributed to the scheduling of restructuring and technology implementation. There is also a shortfall of £0.2m against the Human Resources savings target, now projected to be delayed until 2026/27 due to the volume of work in this financial year and the need to restructure the team.
27. Within the **Chief Executive's Office** directorate, 36% (£0.2m) of savings are banked or on track for delivery and 64% (£0.3m) are currently marked as amber, indicating a moderate risk of non-delivery this year. The risk is primarily due to the Legal service's limited ability to influence specific income sources, such as those related to cost recovery and complex criminal

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cases.

28. Within the **Place** directorate services overseen by this Committee, £1.123m (61%) of the savings and interventions are currently classified as banked or on track for delivery, while £0.729m (39%) are reported as facing potential challenges to successful implementation. The £0.729m is related to shortfalls in income. The pressures from £0.075m Council Assets, £0.200m Commercial Leases and £0.180m are due to delays in the implementation of new systems to support the management of leases and a review of the use of assets. Options to increase lease income from the Civic Centre are continuing to be explored. No movement from Month 6.

PERFORMANCE DATA

29. N/A

RESIDENT BENEFIT

30. Regular monitoring of financial performance is used to assess whether spending and savings targets are being met, thereby supporting the efficient delivery of services to residents. By closely tracking expenditure and identifying variances, the council can take timely corrective actions to address overspending and mitigate risks. This also enhances public transparency and accountability, providing residents with confidence that their Council is managing finances prudently and prioritising their needs. Overall, regular monitoring supports safeguarding the Council's finances and the delivery of quality services to residents.

FINANCIAL IMPLICATIONS

31. This is primarily a finance report and the implications are set out in the main body of the report above.

LEGAL IMPLICATIONS

32. There are no direct legal implications arising from regular monitoring of the council's finances by select committees.

33. Democratic Services advise that effective overview and scrutiny arrangements require access to the information under the committee's purview and, in accordance with the 2024 Statutory Scrutiny Guidance, such information includes finance and risk information from the Council, and its partners where relevant.

BACKGROUND PAPERS

34. NIL

APPENDICES

1 – Tables 3-5

Table 3 – 2025/26 Month 7 Budget Monitoring Position by Directorate

Directorate		Approved Budget	Underlying Forecast	Earmarked Reserves	Provisions	Transformation Capitalisation	Management Action	Forecast Outturn	Forecast Variance Current Month	Forecast Variance Prior Month	Change in Variance
Finance	Staffing	12,534	15,517	(87)	0	(565)	0	14,866	2,332	2,131	200
	Non-Staffing	101,184	102,774	500	0	0	183	103,457	2,274	1,903	371
	Income	(79,664)	(78,565)	0	0	0	(359)	(78,924)	740	1,350	(610)
	Sub-Total	34,054	39,726	413	0	(565)	(176)	39,399	5,346	5,384	(39)
Corporate Services	Staffing	12,862	16,212	0	0	(2,788)	0	13,425	562	513	49
	Non-Staffing	9,120	10,139	0	0	(489)	0	9,650	531	583	(52)
	Income	(744)	(1,428)	0	0	0	0	(1,428)	(685)	(666)	(17)
	Sub-Total	21,238	24,923	0	0	(3,277)	0	21,647	408	430	(20)
Chief Executive's Office	Staffing	5,951	6,431	0	0	(240)	(4)	6,187	236	299	(63)
	Non-Staffing	2,087	2,036	0	0	0	0	2,036	(50)	(44)	(6)
	Income	(1,583)	(1,612)	0	0	0	(125)	(1,737)	(154)	(149)	(5)
	Sub-Total	6,455	6,856	0	0	(240)	(129)	6,487	32	106	(74)
Place	Staffing	7,257	7,217	0	0	0	0	7,217	(40)	(137)	97
	Non-Staffing	15,383	15,487	0	0	0	(5)	15,483	99	(185)	283
	Income	(11,234)	(10,955)	0	0	0	200	(10,755)	478	982	(504)
	Sub-Total	11,406	11,749	0	0	0	195	11,945	537	660	(124)
	Grand Total	73,153	83,254	413	0	(4,082)	(110)	79,478	6,323	6,580	(257)

Table 4 – 2025/26 Month 7 Budget Monitoring Position by Service

Service Area	Subjective	Approved Budget	Underlying Forecast	Earmarked Reserves	Provisions	Transformation Capitalisation	Management Action	Forecast Outturn	Forecast Variance Current Month	Forecast Variance Prior Month	Change in Variance
		(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
Director Strategic & Operational Finance	Staffing	10,205	12,344	(87)	0	(565)	0	11,692	1,487	1,386	101
	Non-Staffing	66,065	66,491	0	0	0	0	66,491	426	95	331
	Income	(66,639)	(66,618)	0	0	0	(300)	(66,918)	(279)	32	(311)
		9,631	12,217	(87)	0	(565)	(300)	11,265	1,634	1,513	121
Strategic Finance	Staffing	865	1,138	0	0	0	0	1,138	273	273	0
	Non-Staffing	15,183	15,280	500	0	0	(174)	15,606	423	597	(174)
	Income	(11,701)	(11,701)	0	0	0	(58)	(11,760)	(58)	(58)	0
		4,347	4,716	500	0	0	(233)	4,984	637	811	(174)
Statutory Accounting Investments and Pensions	Staffing	995	1,667	0	0	0	0	1,667	672	552	120
	Non-Staffing	19,911	20,995	0	0	0	357	21,352	1,442	1,227	215
	Income	(1,323)	(246)	0	0	0	0	(246)	1,077	1,376	(299)
		19,582	22,416	0	0	0	357	22,774	3,191	3,155	36
Internal Audit	Staffing	469	368	0	0	0	0	368	(100)	(79)	(21)
	Non-Staffing	25	9	0	0	0	0	9	(16)	(16)	0
	Income	0	0	0	0	0	0	0	0	0	0
		494	377	0	0	0	0	377	(117)	(95)	(21)
Finance Total	Staffing	12,534	15,517	(87)	0	(565)	0	14,866	2,332	2,131	200
	Non-Staffing	101,184	102,774	500	0	0	183	103,457	2,274	1,903	371
	Income	(79,664)	(78,565)	0	0	0	(359)	(78,924)	740	1,350	(610)
		34,054	39,726	413	0	(565)	(176)	39,399	5,346	5,384	(39)
Director Digital Data & Technology	Staffing	0	0	0	0	(65)	0	(65)	(65)	844	(909)
	Non-Staffing	0	65	0	0	0	0	65	65	65	0
	Income	0	0	0	0	0	0	0	0	0	0
		0	65	0	0	(65)	0	0	0	909	(909)
Business Intelligence	Staffing	1,022	1,324	0	0	(167)	0	1,157	134	134	0
	Non-Staffing	6	(28)	0	0	0	0	(28)	(34)	(34)	0
	Income	(67)	(88)	0	0	0	0	(88)	(22)	(22)	0
		961	1,208	0	0	(167)	0	1,041	78	78	0
Counter Fraud	Staffing	1,234	1,332	0	0	(55)	0	1,277	43	53	(10)
	Non-Staffing	192	160	0	0	0	0	160	(31)	(31)	0
	Income	(224)	(303)	0	0	0	0	(303)	(79)	(79)	0
		1,202	1,189	0	0	(55)	0	1,134	(67)	(57)	(10)
Digital	Staffing	236	1,622	0	0	(1,418)	0	205	(31)	(969)	938
	Non-Staffing	0	0	0	0	0	0	0	0	0	0
	Income	0	(38)	0	0	0	0	(38)	(38)	0	(38)
		236	1,584	0	0	(1,418)	0	167	(69)	(969)	900
Human Resources	Staffing	1,898	2,465	0	0	(177)	0	2,288	390	303	87
	Non-Staffing	967	990	0	0	0	0	990	23	20	3
	Income	(99)	(175)	0	0	0	0	(175)	(76)	(62)	(13)
		2,766	3,280	0	0	(177)	0	3,103	337	261	77
Procurement and Commissioning	Staffing	1,197	1,044	0	0	(360)	0	684	(513)	(522)	9
	Non-Staffing	131	414	0	0	0	0	414	283	321	(38)
	Income	(102)	(102)	0	0	0	0	(102)	0	0	0
		1,226	1,356	0	0	(360)	0	996	(230)	(201)	(29)
Resident Hub	Staffing	4,520	5,077	0	0	0	0	5,077	557	566	(9)
	Non-Staffing	273	388	0	0	0	0	388	115	115	0
	Income	(202)	(407)	0	0	0	0	(407)	(205)	(205)	0
		4,591	5,058	0	0	0	0	5,058	467	476	(9)
Technology	Staffing	2,708	2,756	0	0	0	0	2,756	48	105	(57)
	Non-Staffing	7,551	8,149	0	0	(489)	0	7,660	109	126	(17)
	Income	(50)	(315)	0	0	0	0	(315)	(265)	(298)	34
		10,209	10,590	0	0	(489)	0	10,101	(108)	(67)	(40)
Transformation	Staffing	47	592	0	0	(546)	0	46	(1)	(1)	0
	Non-Staffing	0	1	0	0	0	0	1	1	1	0
	Income	0	0	0	0	0	0	0	0	0	0
		47	593	0	0	(546)	0	47	0	0	0
Corporate Services Total	Staffing	12,862	16,212	0	0	(2,788)	0	13,425	562	513	49
	Non-Staffing	9,120	10,139	0	0	(489)	0	9,650	531	583	(52)
	Income	(744)	(1,428)	0	0	0	0	(1,428)	(685)	(666)	(17)
		21,238	24,923	0	0	(3,277)	0	21,647	408	430	(20)
Communications	Staffing	668	643	0	0	0	0	643	(25)	(25)	0
	Non-Staffing	243	229	0	0	0	0	229	(15)	(15)	0
	Income	(66)	(63)	0	0	0	0	(63)	3	3	0
		845	809	0	0	0	0	809	(36)	(36)	0
Democratic Services	Staffing	1,653	1,762	0	0	0	0	1,762	109	114	(6)
	Non-Staffing	1,750	1,690	0	0	0	0	1,690	(60)	(54)	(6)
	Income	(735)	(792)	0	0	0	0	(792)	(58)	(53)	(5)
		2,668	2,659	0	0	0	0	2,659	(9)	8	(17)
Legal Services	Staffing	3,631	4,027	0	0	(240)	(4)	3,783	152	210	(57)
	Non-Staffing	93	118	0	0	0	0	118	24	24	0
	Income	(783)	(757)	0	0	0	(125)	(882)	(99)	(99)	0
		2,941	3,387	0	0	(240)	(129)	3,019	77	135	(57)
Chief Executive's Office Total	Staffing	5,951	6,431	0	0	(240)	(4)	6,187	236	299	(63)
	Non-Staffing	2,087	2,036	0	0	0	0	2,036	(50)	(44)	(6)
	Income	(1,583)	(1,612)	0	0	0	(125)	(1,737)	(154)	(149)	(5)
		6,455	6,856	0	0	(240)	(129)	6,487	32	106	(74)
Property Services	Staffing	2,783	3,261	0	0	0	0	3,261	478	374	104
	Non-Staffing	5,342	4,933	0	0	0	3	4,937	(406)	(418)	12
	Income	(6,061)	(5,360)	0	0	0	0	(5,360)	701	851	(150)
		2,064	2,834	0	0	0	3	2,838	773	807	(34)
Operational Assets	Staffing	1,756	1,344	0	0	0	0	1,344	(412)	(411)	(1)
	Non-Staffing	6,506	6,971	0	0	0	150	7,121	615	408	206
	Income	(1,571)	(1,887)	0	0	0	200	(1,687)	(116)	123	(239)
		6,691	6,428	0	0	0	350	6,778	87	120	(34)
Highways	Staffing	2,718	2,612	0	0	0	0	2,612	(106)	(100)	(6)
	Non-Staffing	3,535	3,583	0	0	0	(158)	3,425	(110)	(175)	65
	Income	(3,602)	(3,708)	0	0	0	0	(3,708)	(107)	8	(115)
		2,651	2,487	0	0	0	(158)	2,329	(323)	(267)	(56)
Place Total	Staffing	7,257	7,217	0	0	0	0	7,217	(40)	(137)	97
	Non-Staffing	15,383	15,487	0	0	0	(5)	15,483	99	(185)	283
	Income	(11,234)	(10,955)	0	0	0	200	(10,755)	478	982	(504)
		11,406	11,749	0	0	0	195	11,945	537	660	(124)
Grand Total		73,153	83,254	413	0	(4,082)	(110)	79,478	6,323	6,580	(257)

Classification: Public

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Table 5 – 2025/26 Savings Position by Directorate

Directorate	Description	RAG Rating 2025/26 & B/fwd savings						Total 2025/26	2025/26 Slippage
		Total £'000	B £'000	G £'000	A1 £'000	A2 £'000	R £'000	W/O £'000	
Finance	Cashflow Measures	(100)	(100)						(100)
Finance	Future of Financial Systems - Full Year Effect	(234)					(100)	(134)	(234)
Finance	Increase MVF by 1%	(139)					(139)		(139)
Finance	Older People's Discount - Latest Demand	(200)	(200)						(200)
Finance	Pension Payment Cashflow Measures	(95)	(95)						(95)
Finance	Revenue & Benefits - Automations & Customer Contact	(334)	(334)						(334)
Finance	ZBB Vacant Post Deletions	(69)	(69)						(69)
Finance	Internal Audit Staffing Cost Reduction	(73)	(73)						(73)
Finance Total		(1,244)	(871)	0	0	0	(239)	(134)	(1,244)
Corporate Services	Digital & Intelligence Cost Rebasing Review	(1,000)	(1,000)						(1,000)
Corporate Services	Digital and Technology Contract Review - phase 1	(43)	(43)						(43)
Corporate Services	Digital and Technology Contract Review - phase 2	(120)	(60)	(60)					(120)
Corporate Services	Fees & Charges Inflationary Uplifts	122	122						122
Corporate Services	Reshaping Customer Experience and Business Support - phase 1	(1,340)	(1,340)						(1,340)
Corporate Services	Reshaping Customer Experience and Business Support - phase 2	(536)	(207)	(52)			(277)		(536)
Corporate Services	Counter Fraud Funding Strategy	(72)	(72)						(72)
Corporate Services	Counter Fraud: Review of Capability, Capacity and Activity	(107)	(107)						(107)
Corporate Services	Human Resources Service Review	(193)					(70)	(123)	(193)
Corporate Services	Increase MVF by 1%	(217)		(217)					(217)
Corporate Services Total		(3,506)	(2,707)	(329)	0	0	(347)	(123)	(3,506)
Chief Executive's Office	Communications; Outsourcing of the Council's Film Office	(60)	(31)	(29)					(60)
Chief Executive's Office	Democratic Services; Registration Service Income Maximisation	(30)	(30)						(30)
Chief Executive's Office	Democratic Services; Remove Hard Copy Agendas for Statutory Meetings	(15)	(15)						(15)
Chief Executive's Office	Legal Fees and Charges Review	(326)		(52)	(274)				(326)
Chief Executive's Office Total		(431)	(76)	(81)	(274)	0	0	0	(431)
Place	Review of Civic Centre Operating Costs	(274)						(274)	(274)
Place	Review of VSLP	(50)	(50)						(50)
Place	Energy Consumption	(928)		(928)					(928)
Place	Council Assets	(75)						(75)	(75)
Place	Garage Voids	(260)		(80)				(180)	(260)
Place	Rateable Savings	(65)	(65)						(65)
Place	Review of Commercial Leases	(200)						(200)	(200)
Place Total		(1,852)	(115)	(1,008)	0	0	0	(729)	(1,852)
Corporate Resources and Infrastructure Total		(7,034)	(3,769)	(1,418)	(274)	0	(586)	(986)	(7,033)

Classification: Public

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